



MINNESOTA
HEALTH AND EDUCATION
FACILITIES AUTHORITY






**Listing of Mailout Material
May 20, 2026**

-  **Cover Memo**
-  **Meeting Agenda**




I. Review and approve the minutes of the meeting of April 22, 2026

-  **Minutes of April 22, 2026**

II. Bethel University, Series 2026 Introduction

-  **Bethel Series 2026 Application (no exhibits)**
-  **Application Memorandum - Taft**
-  **Financing Memorandum – Barclays**
-  **Resolution Relating to Application and Financing Plan – Taft**
-  **Series Resolution - Taft**

III. FY2026 Administrative Items

-  **FY2026 Proposed Adjusted Budget**
-  **FY2026 Plan of Action Results**
-  **FY2026 Achievement Award Resolution**

IV. FY2027 Administrative Items

-  **FY2027 Plan of Action**
-  **FY2027 Proposed Board Meeting Schedule**

V. Old Business

VI. New Business

VII. Other Business

Closed Session of the MHEFA Board – Personnel Matter

- I. Executive Director Annual Performance Review Form – to be sent separately to the Board**



MINNESOTA
HEALTH AND EDUCATION
FACILITIES AUTHORITY

860 BLUE GENTIAN ROAD SUITE 145, EAGAN, MN 55121

Phone: 651.296.4690 Fax: 651.297.5751

Date: May 13, 2026

To: Minnesota Health and Education Facilities Authority Board Members

From: Barry W. Fick, Executive Director

Subject: May 20, 2026 Authority Board Meeting Preview

Welcome to the May 2026 MHEFA Board meeting. At this meeting, we will hold a public hearing and vote on approval of the financing for Bethel University that was previewed at the April 22, 2026, Authority Board meeting.

Following the Bethel University financing portion of the meeting, we will segway into Authority administrative items for fiscal year end. There will be items to begin to wrap up fiscal year 2026 and items to begin preparing for fiscal year 2027, which begins July 1, 2026.

A closed session of the Authority Board will also be held immediately following the regular Board meeting in order to conduct the performance review of the Authority Executive Director. The material for the closed session will be sent separately.

The meeting will be held at the Authority's Eagan office. Information on the meeting location and other logistics are included with your meeting information packet. This is an in-person meeting, but if you are unable to attend in-person, instructions for accessing the meeting via video link or telephone are available on the agenda on the following page.

We look forward to your participation.



MINNESOTA
HEALTH AND EDUCATION
FACILITIES AUTHORITY

Board Meeting Agenda

Wednesday, May 20, 2026

2:00 PM

Location: MHEFA Office Lower-Level Conference Room

Individuals may request reasonable accommodation or modifications in order to participate in Authority programs by contacting the Authority at least 48 hours in advance of the event.

- I. Review and approve the minutes of the meeting of April 22, 2026
- II. Bethel University, Series 2026
 - Public Hearing
 - Application Memorandum
 - Financing Memorandum
 - Resolution Relating to Application and Financing Plan
 - Series Resolution
- III. FY2026 Administrative Items
 - FY2026 Proposed Adjusted Budget
 - FY2026 Plan of Action Results
 - FY2026 Achievement Awards
- IV. FY2027 Administrative Items
 - FY2027 Plan of Action
 - FY2027 Proposed Board Meeting Schedule
 - FY2027 Board Officer Election
- V. Old Business
- VI. New Business
- VII. Other Business
 - Executive Director's Report

Closed Executive Session of the MHEFA Board – Personnel Matter

- I. Executive Director Annual Performance Review

General Public may attend in-person at the address below, via call-in number: 1-877-978-6969

Access Code: 976-445-101# or through this link: [https:// meeting.gomeet.com/976-445-101](https://meeting.gomeet.com/976-445-101)

MHEFA, 860 Blue Gentian Road, Lower-Level Conference Room, Eagan, MN 55121



MINNESOTA HEALTH AND EDUCATION FACILITIES AUTHORITY

The Minnesota Health and Education Facilities Authority (the “Authority” or “MHEFA”) convened a Board meeting at 2:01 pm Central Daylight Time, Wednesday, April 22, 2026.

The Board is conducting this meeting subject to the Open Meeting Law by in-person, telephone, and interactive technology as allowed by Minnesota Statutes. Members participating in the meeting can hear each other and all discussion; members of the public can hear all discussion and votes; and all votes are conducted by a roll call. The board has made provision for the public to monitor the meeting electronically from a remote location. The board has provided notice of the meeting location, the fact that some members may participate by interactive technology, and of the public’s right to monitor the meeting electronically from a remote location.

The Authority Board meeting was held in the lower-level conference room of the Authority Offices at Grand Oak I, 860 Blue Gentian Road, Suite 145, Eagan, MN 55121. Executive Director, Barry Fick, was physically present, as well as other Board Members and members of the public, all listed on the following page. The location and time of the meeting was duly published and posted on the Authority website and at the entrance to the Authority office, located at 860 Blue Gentian Road, Suite 145, Eagan, MN 55121.

The public was able to attend the meeting in person, monitor the meeting by calling a toll-free number, and able to connect to the meeting using the video link.

Board members participated in the meeting in-person and by using a video link. The meeting link was sent to Board members prior to the meeting. The use of a video link as an allowable way to hold the Board meeting was confirmed by the State of Minnesota’s Data Practices Office staff prior to the meeting, following Minnesota Statute 13D.015.

Executive Summary – Minnesota Health and Education Facilities Authority

Meeting on April 22, 2026 Board Actions Taken:

| Motions: | Result: | Vote: |
|---|----------------|--------------|
| Approve Meeting Minutes of March 12, 2026 | Passed | Unanimous |
| Approve Meeting Minutes of March 18, 2026 | Passed | Unanimous |
| | | |

| Resolutions | Result: | Vote: |
|--------------------|----------------|--------------|
| | | |

The official meeting began with a roll call to establish a quorum. The following board members or their designees were participating and attending in-person (IP), by video link (“V”) or telephone (“T”):

Board Members:

Gary Benson - IP
 David Rowland - V
 Mary Ives - IP
 Ken Westphal – V
 Michelle Scott – V
 Martha Earley - IP
 Paul Cerkenik, MPCC – V

Absent:

Mikeya Griffin
 Erich Heppner
 Bonnie Anderson Rons

Other Attendees:

Mark LeMay, Consultant – IP
 David Murphy -V
 Catherine Courtney - V
 Marin McGill – V
 Peter Cooper - V

Staff: Barry W. Fick, Executive Director, MHEFA – IP
Amanda Lee, Operations Manager, MHEFA – IP

Acting Board Chair, Mary Ives called the meeting order at 2:01 pm CDT. Executive Director Fick took role and confirmed that a quorum was present. There were no members of the public at the meeting location or on the video or telephone link.

Agenda Item I – Introduction of New Board Member

Acting Chair Ives announced that the Governor has appointed a new Board member. Martha Earley is a former Trustee whose appointment is effective as of the date of the April 2026 MHFEA Board meeting. Acting Chair Ives called on Martha Earley to introduce herself to the Board. Martha provided a brief history of her work experience. Board members congratulated her on her appointment.

Agenda Item II –Minutes from March 12, 2026, Board Meetings

The next item on the agenda was the review and consideration of the minutes of the March 12, 2026 Authority Board meetings. Each set of Board meeting minutes will be considered separately.

Acting Chair Ives asked for a motion and second to the Minutes of the March 12, 2026 Board Meeting. Ken Westphal moved to accept the March 12, 2026 MHEFA Board meeting minutes. Gary Benson seconded the Motion. Acting Chair Ives asked if there were any changes or edits to the minutes of the March 12, 2026 MHEFA Board meeting. There were no suggested edits or changes to the March 12, 2026 minutes.

Acting Chair Ives called for a vote regarding the approval of the March 12, 2026 minutes. A roll call vote was conducted, and the Board members voted as follows:

| | | |
|----------------|----------------|---------|
| Board Members: | Gary Benson | Yes |
| | Ken Westphal | Yes |
| | Mary Ives | Yes |
| | David Rowland | Yes |
| | Michelle Scott | Abstain |
| | Martha Earley | Abstain |

There were no votes against the motion and the Minutes of the March 12, 2026, MHEFA Board meeting were approved.

Agenda Item III – Minutes from March 18, 2026, Board Meetings

The next item on the agenda was the review and consideration of the minutes of the March 18, 2026 Authority Board meetings. Each set of March Board meeting minutes will be considered separately.

Acting Chair Ives asked for a motion and second to the Minutes of the March 18, 2026 Board Meeting. Gary Benson moved to accept the March 18, 2026 MHEFA Board meeting minutes. Ken Westphal seconded the Motion. Acting Chair Ives asked if there were any changes or edits to the minutes of the March 18, 2026 MHEFA Board meeting. There were no suggested edits or changes to the March 18, 2026 minutes.

Acting Chair Ives called for a vote regarding the approval of the March 18, 2026 minutes. A roll call vote was conducted, and the Board members voted as follows:

| | | |
|----------------|----------------|---------|
| Board Members: | Gary Benson | Yes |
| | Ken Westphal | Yes |
| | Mary Ives | Yes |
| | David Rowland | Yes |
| | Michelle Scott | Abstain |
| | Martha Earley | Abstain |

There were no votes against the motion and the Minutes of the March 18, 2026, MHEFA Board meeting were approved.

Agenda Item IV – KingsPath Ministries Wisconsin Public Hearing

Acting Chair Ives began by opening the Public Hearing for KingsPath Ministries. She called on Barry Fick and David Murphy to provide the Board with information about the projects and why MHEFA is hosting the public hearing.

Executive Director Fick reminded the Board that the Authority is not the issuer for the Bonds that are the subject of the Public Hearing. The issuer has asked MHEFA to hold a public hearing to allow the financing to comply with IRS rules related to tax-exempt bonds. The KingsPath Ministries is the tax-exempt entity that holds a controlling interest in the Suite Living Minnesota project that the Authority has recently financed.

Executive Director Fick noted that the Authority has received drafts of the documents related to the KingsPath financing for reference purposes. The Authority has not reviewed the documents and does not intend to review them.

The Authority agreed to hold the required public hearing for this financing as a professional courtesy to both KingsPath Ministries and Kutak Rock, the Bond Counsel on the financing.

David Murphy, Bond Counsel, outlined the parameters of the financing, including a description of the projects, the locations of the projects and the financing structure. The Bonds will be issued by the Wisconsin Public Finance Authority, a Wisconsin-based issuer of bonds on a national scale. David Murphy also outlined the legal and financial structure of the KingsPath Ministries financing.

The MHEFA Board asked if the debt for this financing would be charged against the Authority's debt. Executive Director Fick noted that since MHEFA is not the issuer, the debt will not be reported as debt issued by MHEFA and will not be charged against the Authority's outstanding debt limitation.

Acting Chair Ives asked if there were any questions from the public or Board members about the KingsPath Ministries proposed projects and financing. There were no questions from Board members or the public, and Acting Chair Ives closed the Public Hearing.

The results of this Public Hearing will be included in the Authority minutes and a copy sent to the Governor for his signature. Mr. Murphy noted that Public Hearings required for the other locations where projects to be financed are located have been held and approvals received.

No action for this financing is required of the MHEFA Board, beyond holding the Public Hearing.

Agenda Item V – Bethel University, Series 2026 Introduction

Acting Chair Ives directed the Board's attention to two memos received regarding the upcoming Bethel University financing request. This financing request is expected to be considered at the May 2026 Authority meeting.

Executive Director Fick reviewed the preliminary financing memo from Barclays, which outlined the projects (dormitory renovations), the timing, and the approximate size of financing to be requested.

Catherine Courtney of Taft, Bond Counsel for the Bethel financing, outlined the general legal matters to be considered and reviewed prior to Board consideration of the financing.

Acting Chair Ives asked if there were questions from Board members or the public. There were no questions.

Executive Director Fick reminded the Board that this is a preliminary discussion and presentation about this upcoming financing request to allow the Board to familiarize themselves with the proposed financing and to be prepared to discuss and vote on the financing at the May 2026 Board meeting.

No action on the Bethel University financing is requested at this time.

Agenda Item VI – Concordia College, Moorhead Series 2026 Update

Acting Chair Ives called on Barry Fick to update the Board on the status of the Concordia College financing. Executive Director Fick informed the Board that the College is pausing work on the financing documentation until after the May 8-9 Board meeting of the College. This will allow the Board of the College to provide guidance on the scope and amount of new money financing that the College wishes to undertake and determine the optimal timing of the financing request. Executive Director Fick will attend the College's Board meeting to provide information on the options available to the College.

Agenda Item VII – Old Business

Acting Chair Ives asked if there were any Old Business items from Board members for discussion.

There were no Old Business items from staff or from Board members for discussion.

Agenda VIII – New Business

Acting Chair Ives asked if there were any New Business items from Board members for discussion.

Executive Director Fick noted that the Authority hopes to have the other open General Member MHEFA Board vacancy filled by the May Authority meeting. Authority staff have discussed with the Governor's Appointment staff a recommended candidate and the Appointment Staff have indicated they will work to fulfill our request.

There were no New Business items from staff or from Board members for discussion.

Agenda IX – Other Business

Acting Chair Ives called upon Executive Director Fick to discuss Other Business and present the Executive Director's Report. Executive Director Fick noted that the Authority continues to be busy with healthcare inquiries and higher education financings. Executive Director activity/news for March and April 2026 includes:

- Met with Concordia College Board Committees on public finance, refunding options, new money considerations
- Held 38th Annual MHEFA Financing Conference
 - New venue – Eagan Community Center
 - Expanded conference from ½ day to ¾ day, with inclusion of healthcare
- Guided Moody's on campus visits at St. Thomas, Macalester, Augsburg, St. Catherine's
 - Amanda accompanied Moody's to Hamline visit
- Signed Bond Purchase Agreement for KingsPath Minnesota Limited Offering
- Attended Board meeting for NAHEFFA
- College Personnel movement
 - Mark Vangsgaard of University of S. Thomas – retires after 20 years

- Wade Homberg appointed new CFO
- Gustavus CFO leaves, interim appointed
 - Contacted interim person
- St. Scholastica new President appointed (from Gustavus)
- Attended MCAD Art Auction fundraiser
- Other – will begin Application review for updating & modernization

Operations Manager Lee reminded the Board that the Authority will hold meetings at the regularly scheduled time in May and June. The May meeting will be held in Eagan at the Authority office. The June meeting will be held on the Minneapolis College of Art and Design campus. Details of the campus meeting will be provided at the May Authority meeting. Acting Chair Ives asked if there was any Other Business to come before the Board. There was no Other Business for the Board to consider, and Acting Chair Ives asked for a motion to adjourn.

A motion to adjourn the regular board meeting was made by Martha Earley with a second provided by Ken Westphal. The Board acted by voice vote to adjourn the meeting at 2:56 pm, CDT.

Respectfully submitted,

Assistant Secretary

Application for Financing



Higher Education

Borrower Information

Name of Borrower:

Date:

Borrower Primary Contact Information:

Name

Title

Email

Phone

Purpose of Financing (Select all that apply)

Building acquisition, construction or renovation, site or equipment acquisition

Refinancing of one or more Authority bond issues

Refinancing of one or more indebtedness not issued by the Authority

Each of the following should be treated as a separate element and described separately, starting with "Project A." If not located on the main campus, please include the street address.

- each new building or complex of buildings (square footage, beds or floors)
- renovations associated with a particular building or site
- equipment that is not related to either the proposed new buildings or existing buildings that are to be renovated
- each Authority bond issue to be refinanced, specifying the series name
- each other indebtedness that is to be refinanced, specifying the date incurred, the lender and the capital project that was financed

Project A:

Project B:

Project C:

Project D:

Estimated Cost Summary

| | Project A | Project B | Project C | Project D | Total |
|---|-----------|-----------|-----------|-----------|-------|
| Construction cost | | | | | |
| Architectural, engineering and consultant costs | | | | | |
| Furnishings and equipment | | | | | |
| Site acquisition | | | | | |
| Principal amount of debt to be refinanced | | | | | |
| Other (excluding issuance costs and reserves) | | | | | |
| Total | | | | | |

Estimated Financing Summary

| | Project A | Project B | Project C | Project D | Total |
|--|-----------|-----------|-----------|-----------|-------|
| Amount of funds from other sources | | | | | |
| Amount of project cost (excluding issuance costs and reserves) to be financed with Authority bonds | | | | | |
| Principal amount of debt to be refinanced | | | | | |
| Total | | | | | |

Please give the approximate dates of any of the following steps that have already been taken:

| | Project A | Project B | Project C | Project D |
|---|-----------|-----------|-----------|-----------|
| Construction has started | | | | |
| Construction contract has been awarded | | | | |
| Purchase contract for materials or equipment has been awarded | | | | |

Is any part of the facilities, now or in the future, to be managed or otherwise used by any person other than the borrower?

Yes No

If you checked "YES," please describe briefly the location and extent of the use and whether the user is an exempt organization under Section 501(c)(3) of the Internal Revenue Code:

Will any of the following actions violate any provisions of the articles of incorporation, the bylaws or constitution of the borrower or of any affiliated organization, any existing mortgage, deed, contract or other agreement, or any state, local or federal law, rule, regulation or ordinance?

Entering into a loan agreement with the Authority for the repayment of bond proceeds?

Yes No

Completing the proposed project or prepaying the Authority bonds or other debt that will be refinanced?

Yes No

Entering into a mortgage or security agreement to secure repayment to the Authority?

Yes No

Proposed Timing Summary

| | Project A | Project B | Project C | Project D |
|---|-----------|-----------|-----------|-----------|
| Start date | | | | |
| Completion date | | | | |
| Acquisition date if the project is only for equipment | | | | |
| Optional redemption date for refinancings | | | | |

How will this bond issue be sold?

- Competitive public sale
- Negotiated public offering
- Private placement
- Undecided

When do you wish to close on the bond issue?

As soon as practical

No later than:

Not sooner than:

What is the expected source of funds to repay the loan of bond proceeds? (check all that apply)

Operating funds

Additional revenue from the project

Gifts from private donors

Grants from governmental sources

Other

If repayment is not expected to be entirely from operating funds, state the approximate amount from the other sources and whether such funds are temporarily or permanently restricted in any way as to use:

Is credit or liquidity enhancement expected? (check all that may apply)

Bond insurance

Letter of credit

Standby bond purchase agreement for tendered bonds

Guaranty

What is the status of any application for the foregoing?

What are the preferred scheduled payment dates?

Month and earliest year for annual principal payments:

Earliest month and earliest year for interest payments:

Are revenues available to pay interest during the construction period?

Yes

No, interest should be capitalized for _____ months

Not Applicable

The following two questions apply to all refinancings. Please select "Not Applicable" if this does not apply.

Not Applicable

1. Has the original project been completed substantially in accordance with the plans and specifications?

Yes

No

2. Has there been a default by the institution or by any other party, in the performance of the covenants and conditions relating to the Authority bonds or other debt to be refinanced?

Yes

No

The following four questions apply to refinancing debt that is not Authority issued bonds. Please select "Not Applicable" if this does not apply.

Not Applicable

1. Will the proposed refinancing enhance and preserve the borrower and the facilities being refinanced or utilization thereof for educational purposes?

Yes

No, because:

2. Will the proposed refinancing extend or adjust maturities to correspond to the resources available for their payment?

Yes

No, because:

3. Will the proposed refinancing reduce the tuition charges or fees imposed on students for the use of such facilities or costs met by state or federal funds?

Yes

No, because:

4. Will the proposed refinancing enhance or preserve educational programs and research or other facilities eligible to be a project or part thereof?

Yes

No, because:

The table below applies to refinancing debt that is not Authority issued bonds. Please check "Not Applicable" if this does not apply.

Not Applicable

Statutory Maximum to Refinance Debt Other Than Authority Bonds

| | Project A | Project B | Project C | Project D |
|---|-----------|-----------|-----------|-----------|
| (a) Original project costs | | | | |
| (b) Principal amount of any debt (other than Authority bonds) to be refinanced | | | | |
| (b) Accrued but unpaid interest on debt (other than Authority bonds) to be refinanced | | | | |
| (b) Prepayment premium (or discount) on debt (other than Authority bonds) to be refinanced | | | | |
| (c) Appraised value of project | | | | |
| (c) Depreciated equipment | | | | |
| Maximum allowable: the lesser of (a) original cost, (b) principal, interest and premium and (c) present value | | | | |

Check below if any of the projects are located in or involve any of the following:

- Riparian frontage
- Shoreland area
- Delineated flood plain
- State or Federally designated wild and scenic rivers district
- Minnesota River Project Riverbend area
- Mississippi River headwaters area

If there are any potential environmental issues, please summarize the major environmental issues:

Governmental Approval Summary

| | Project A | Project B | Project C | Project D |
|---|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| Zoning variance or change | not applicable received pending | not applicable received pending | not applicable received pending | not applicable received pending |
| Building permit | not applicable received pending | not applicable received pending | not applicable received pending | not applicable received pending |
| Other governmental approval | not applicable received pending | not applicable received pending | not applicable received pending | not applicable received pending |
| Environmental Assessment Worksheet | not applicable received pending | not applicable received pending | not applicable received pending | not applicable received pending |
| Environmental Impact Statement | not applicable received pending | not applicable received pending | not applicable received pending | not applicable received pending |

If one or more governmental approvals are pending, please describe the status of the application process and whether approval is expected before the bond closing:

Borrower Contact Information:

Legal name of corporate borrower and street address:

President of College or University:

Chief Financial Officer (please give name, title, preferred mailing address, telephone, fax and email address):

Additional staff assisting with the project (please give name, title, preferred mailing address, telephone, fax and email address):

Attorney (please give name of firm and the responsible individual as well as preferred mailing address, telephone, fax and email address)

Independent Auditor (please give name of firm and the responsible individual as well as preferred mailing address, telephone, fax and email address)

Description of Accreditation and Degrees:

If the principal institutional accreditation is not North Central Association of Colleges and Secondary Schools, please state the principal accreditor:

Degrees conferred are:

| | | |
|------------------------------|-----------------------------------|---------------------------------|
| Associate of Arts | Master of Business Administration | Doctor of Public Administration |
| Associate of Applied Science | Master of Education | Doctor of Psychology |
| Associate of Science | Master of Fine Arts | Juris Doctor |
| Bachelor of Arts | Master of Science | Others: |
| Bachelor of Fine Arts | Master of Social Work | |
| Bachelor of Music | Master of Physical Therapy | |
| Bachelor of Music Education | Doctor of Chiropractic Medicine | |
| Bachelor of Science | Doctor of Education | |
| Master of Arts | Doctor of Philosophy | |

Religious Affiliations

1. Does the institution receive support from any church body?

Yes No

2. Does a church body or religious order control the election of any trustees or officers?

Yes No

3. Is the consent of any religious order or any other corporation necessary before the institution may sell or mortgage its property or borrow money?

Yes No

4. Are there any religious qualifications for faculty appointments?

Yes No

5. If the institution teaches courses in religion or theology, does the institution confer a theology degree or otherwise prepare students for a religious vocation?

Yes No

6. If the institution teaches courses in religion or theology, does the institution teach the distinctive doctrines, creeds or tenets of any particular religious sect?

Yes No

7. Are the students required to attend chapel or other religious service?

Yes No

Please explain if you have answered "YES" to any of the foregoing seven questions:

Teaching and Admission Standards

1. Does the institution and its faculty subscribe to the Statement of Principles of Academic Freedom promulgated by the American Association of University Professors and the Association of American Colleges?

Yes No

2. Are all courses of study, including any religion and theology courses, at the institution taught according to the academic requirements of the subject matter and the individual instructor's concept of professional standards?

Yes No

3. Does the institution admit students without regard to race, color, religion or national origin?

Yes No

Please explain if you have answered "No" to any of the foregoing three questions:

No Discriminatory Practices

1. Does the institution unlawfully discriminate in any manner in the full utilization or benefit of the institution or its services because of gender, race, color, creed, national origin or other basis?

Yes No

2. Does the institution expel, limit or otherwise unlawfully discriminate against enrolled students because of gender, race, color, creed, national origin or other basis?

Yes No

3. Does the institution unlawfully discriminate in hiring, promotion, salary, and assignments or in any other matter in its employment practices, because of gender, race, color, creed, national origin or other basis?

Yes No

Please explain if you have answered "Yes" to any of the foregoing three questions:

MEMORANDUM

TO: Barry W. Fick
Minnesota Health and Education Facilities Authority

FROM: Taft Stettinius & Hollister LLP

DATE: May 13, 2026

RE: Application of Bethel University for MHEFA Financing

We have reviewed the Application of Bethel University (the “University”), as owner and operator of Bethel University (the “Institution”), dated April 17, 2026 and found it to be complete and satisfactory from a legal standpoint, subject to the following:

1. Purpose. The Application relates to financing the costs of a project consisting of (i) the acquisition, design, site preparation, construction, renovation, equipping, and furnishing of three existing residence halls known as Getsch Hall, Bodien Hall, and Edgren Hall, (ii) other campus-wide facilities infrastructure improvements and (iii) other permissible capital projects (the “Project”).

The buildings, equipment, facilities and improvements described above constituting the Project proposed to be financed are sometimes collectively referred to in this Memorandum as the “Project Facilities.” The Project Facilities are owned and operated by the University and located on the University's campus, the principal street address of which is 3900 Bethel Drive, Arden Hills, Minnesota.

2. Incomplete Items. The following items required by the Application are missing or incomplete:

A. Officers of the University. Exhibit eight (8) sets out the members of the Board of the University, but does not provide a list of the officers of the University. A list of non-Board officers of the University is available at the following link: <https://www.bethel.edu/president/staff/president-cabinet>.

B. Evidence of Title. No evidence of title was submitted. The University should provide title evidence, in the form of a title commitment, attorney's title opinions, or owners and encumbrances reports and an updated as-built survey, plat map, plot plan or other property depiction, prior to closing, which will need to be examined when received to confirm that the University has good title to (or other suitable interest in) the Project Facilities. We will work with the University and its counsel to determine appropriate evidence of title.

C. Financial Covenants; Limitations on Debt. In the Application the University has listed as outstanding debt the Authority's Revenue and Refunding Bonds,

Series 2017 (Bethel University) (the “Series 2017 Bonds”) as well as a Line of Credit in favor of Bell Bank. The University is required to comply with covenants in the loan agreement relating to the Series 2017 Bonds regarding the issuance of additional debt. The Application did not include full information relating to these covenants, nor demonstrate current compliance. We will work with the University and its counsel to obtain evidence that the issuance of the proposed bonds complies with these additional debt restrictions. *See also Section 3 below.*

D. Architect’s Certification. The architect’s certification of estimated cost was not provided. An estimate of the cost of the Project is necessary both to avoid tax concerns relating to over-issuance of tax-exempt debt and to assure that adequate funding from the anticipated financing will be available to complete the Project.

3. Financial Covenants. The Application, in Exhibit 4, notes that the loan agreement relating to the Series 2017 Bonds contains certain financial covenant tests and a negative pledge with respect to certain real property of the University. While entering into a mortgage would violate the negative pledge the University provided to holders of the Series 2017 Bonds, the University will be pledging gross revenues to the payment of the proposed bonds. Prior to the issuance of the proposed revenue obligations, the University and its accountants and counsel should examine such prior covenants and pledges and provide the Authority with the information necessary to demonstrate both current compliance and whether issuance of the proposed revenue obligations will cause an event of noncompliance. Any prior liens, pledges and commitments which will remain in place following the issuance of the proposed bonds should be identified within the context of the University’s pledge of its full faith and credit or other collateral for the proposed bonds.

4. \$150 Million Limit on Tax-Exempt Non-Hospital Bonds Under Section 145(b) of Internal Revenue Code.

In the Application, the University indicates that the University does receive financial support from a denominational body, but that support averages less than 1% of the University’s annual revenues.

The University is a Minnesota nonprofit corporation, and its members are those regularly organized Baptist churches that are in good standing in an organization known as Converge Worldwide NFP (formerly known as the Baptist General Conference), an Illinois nonprofit corporation (“Converge”). The member churches elect delegates to a biennial assembly; said delegates also include the regularly elected members of the governing board of Converge, the President of Converge, the officers of the biennial assembly, the chief administrative officer of each Converge district, the President and chief academic officers of the University, the Board of Trustees of the University, and the full-time faculty members of the Bethel Seminary.

According to the Amended and Restated Bylaws adopted June 25, 2020, the Board of Trustees of the University (the “Board”) is to consist of at least 24 and not more than 39 trustees. The President of Converge and the President of the University serve as ex officio members of the Board with voting rights. Two trustee positions are designated for two District Executive Ministers of Converge who are appointed to the Board of Trustees by the Board of the District Executive Ministers Council of Converge. Of the remaining trustee positions, a majority must be elected at

the biennial assembly of Converge or appointed by the Board itself (subject to confirmation by the delegates at the biennial assembly).

All persons elected as trustees by the biennial assembly must be members of churches which are part of Converge, each of the Board-appointed trustees “shall be a member of a member church or other evangelical Christian church and shall declare a personal Christian faith that is in harmony with the objectives of the [University] and [its] Affirmation of Faith,” and a majority of the Board must be members of Converge churches. Board members may only be removed from the Board for cause by a vote of either two-thirds of the Board or two-thirds of the delegates at a biennial assembly.

These facts would be significant because Internal Revenue Code Section 145(b), prior to 1997, limited the aggregate amount of outstanding qualified 501(c)(3) non-hospital bonds from which any 501(c)(3) organization may benefit to \$150 million. For purposes of this rule, two or more organizations under common management or control are treated as one organization.

A 1997 amendment to Section 145(b) excludes from the \$150 million limit tax-exempt non-hospital bonds issued after August 5, 1997, as part of an issue 95 percent or more of the net proceeds of which (including issuance costs) are to be used to finance capital expenditures incurred after that date. Because the proposed financing will finance capital expenditures incurred after August 5, 1997, the financing of the Project will be excluded from the limitation by reason of the 1997 amendment. We will confer with the University and its counsel to confirm compliance with the \$150 million limitation with respect to the proposed bonds.

We will be preparing for the closing certificates a debt schedule to ensure that the \$150 million limit is satisfied. Because two or more organizations under common management or control are treated as one organization under Section 145(b)(3), we should be furnished with a schedule of outstanding tax-exempt debt of not only the University (which has been provided) but also any other organizations controlling, controlled by or under common control with the University such as the Bethel University Foundation. Like the Authority’s prior bond counsel, we do not interpret Section 145(b) so broadly as to include the Conference.

5. Establishment of Religion. According to the bylaws of the University, the Board is “responsible to the [University] for maintaining the integrity of both instruction and spiritual quality within the University such that traditional, biblical and historic baptistic principles and doctrine observed by the churches affiliated with the [University] are not compromised.”

In case of dissolution of the University, all assets in excess of the liabilities are to be distributed to another nonprofit tax-exempt entity organized for religious and charitable purposes; the University’s Amended and Restated Articles of Incorporation, adopted June 28, 2006, state that the University’s “first choice for distributee” is Converge.

The University operates both a general graduate and undergraduate program (the “Institution”) and a Seminary program (the “Seminary”). In the Application the University has indicated that the Seminary teaches distinctive doctrines of the Christian religion, but is non-sectarian, and confers a theological degree. Under the tests established in Tilton v. Richardson, 403 U.S. 672 (1970), Hunt v. McNair, 413 U.S. 734 (1973), and Roemer v. Board of Public Works in Maryland, 426 U.S. 736 (1976), and applied in Minnesota Higher Education Facilities Authority

v. Hawk, 305 Minn. 97, 232 N.W. 2d 106 (1975), there is serious doubt that a loan from the Authority to the University to finance improvements for the use of the Seminary would be constitutionally permitted, even if sectarian projects were not prohibited by Section 15D.04, Subdivision 3. In order to finance any project at the University, the Authority must be satisfied that the remainder of the University, other than the Seminary, continues to be nonsectarian.

Based on information provided on the University's website, the University goes to significant lengths to ensure that the Institution and Seminary remain separate and distinct: The schools are housed in separate buildings, have separate faculties and administration, use separate application forms, and confer different degrees. The Institution and Seminary also have separate budgets and do not commingle funds. The University should confirm that the separation of the Institution and the Seminary in these and other respects is still in effect.

The information in the Application and materials provided by the University support the conclusion that the Institution is nonsectarian. The University's institutional documents make it clear that the Institution's policy is not to discriminate on the basis of creed (or other unlawful distinctions) in its admissions, course material and hiring practices. The Institution admits students without regard to race, color, religion, or national origin, and students are not required to subscribe to any particular religious sect or denomination. Students are encouraged to attend chapel, but attendance is not required. Although the University teaches some theology courses, the Application indicates that those courses emphasize exploring the principles of the Judeo-Christian world view in Western civilization and are not designed to indoctrinate students into a particular denomination or sect. Finally, all courses are taught according to academic requirements of the subject matter and the individual instructor's concept of professional standards.

According to the Application and the Faculty Handbook, full-time, tenure-track faculty members are required to express a general theological position consistent with the Converge statement of faith. Similar to students, however, faculty members are not required to be members of a particular religious denomination or sect, and numerous denominations are represented in faculty and administrative leadership. The Faculty Handbook endorses the Statement of Principles on Academic Freedom and Tenure adopted by the American Association of University of Professors and recognizes that academic freedom is "crucial" to carrying out the University's mission. The Faculty Handbook also directs faculty to grant students freedom of discussion and opinion and to avoid imposing personal, political, or theological views on students.

Accordingly, the Application materials and other information provided by the University support a conclusion that the University is not a "sectarian" institution for the purposes of applying Establishment of Religion clause limitations. In particular, the relevant organizational documents, general statements contained in official University publications, admissions standards, and faculty hiring and tenure requirements support the conclusion that the University does in fact follow academic freedom in the classroom and non-discrimination practices in faculty and student recruitment, retention and promotion. Under the Supreme Court's guidelines as established by the relevant decisions, however, the focus on actual practices is as important as the focus on institutional documents. Therefore, the members of the Authority should be satisfied that the University does in fact follow academic freedom in the classroom and non-discrimination practices in faculty and student recruitment, retention and promotion.

On these facts, and under existing judicial interpretation of the Establishment of Religion Clause, we conclude that Authority financing of the Project proposed by the University will not

violate Establishment of Religion clause limitations, despite the link to Converge. However, the University should confirm that the Project Facilities to be financed with bonds will not be used primarily by students or faculty of the Seminary. In addition to constitutional concerns, the Authority's enabling law, as noted, specifically excludes facilities used for sectarian purposes or religious worship from permissible projects to be financed. Accordingly, the bond documents should include provisions to the effect that no bond proceeds shall be expended for any facilities to be used primarily by the Seminary.

We note that the most recent United States Supreme Court decision in this area, while not directly on point, does appear to broaden the permitted scope of public assistance to religious-affiliated educational institutions. Financing such as that provided by the Authority falls well within the permitted limits.

6. Rebate, Two-Year, 18-Month and Six-Month Spend-Down Exceptions. The Application indicates that work on the Project is anticipated to commence June 1, 2026 and is expected to be completed by May 31, 2029. We will confer with the University as to why the Project is predicted to have a construction period of approximately 36 months. The requirement to pay arbitrage rebate for the proposed obligations has three exceptions, which are related to the speed in which the proceeds of the proposed obligations are spent: the two-year exception, the 18-month exception and the 6-month exception.

Looking at the proposed schedule provided by the University, depending upon the speed with which the University expends bond proceeds allocated to the Project, the two-year exception may apply. Bond counsel will work with the University regarding the timing of the proposed revenue obligations and the construction schedules for each element of the Project to determine which exception, if any, will be possible.

The proposed revenue obligations are expected to be secured by a reserve fund and such reserve fund will be subject to rebate.

The following is a summary of each exception:

a. The Revenue Reconciliation Act of 1989 (the "1989 Act"), as amended by a technical corrections act in 1990, created a two-year exception (the "two year spend-down exception") from the requirement to pay arbitrage rebate for governmental and 501(c)(3) bonds which meet the definition of a "construction issue" – that is, a bond issue for which at least 75% of net proceeds will be expended for "construction expenditures." "Construction expenditures" are costs of construction chargeable to the capital account (other than expenditures for land or existing real property). Construction expenditures include costs of fixtures such as heating, ventilating and air conditioning and costs of equipment depreciated over a period of a year.

To comply with this exception, all available construction proceeds of the issue must be spent within two years from the date of closing on the bond issue: 10% within six months, 45% within one year, 75% within 18 months, and 95% to 100% within two years with an extension to three years for up to five percent retained from contractors. For the purposes of the proposed revenue obligations, "available construction proceeds" which must be spent on schedule generally includes investment earnings, but excludes the

amounts used to fund a reserve fund and issuance costs. Investment earnings on the reserve fund during the construction period must be spent on schedule for project costs, including interest but not principal on the revenue obligations or, if the University so elects, must be rebated. Rebate would still be payable on reserve fund investment (to the extent the yield of the investments exceeds the bond yield) after the construction period, but the two year spend-down exception offers potential significant savings.

b. Under Treasury Department Regulations, a second exception was created for proceeds, including reasonably expected investment earnings as determined at closing, which are spent within the following periods from the date of closing on the bond issue: 15% within 6 months, 60% within 12 months, and 100% within 18 months, except for a *de minimis* amount or a reasonable retainage which must be spent within 30 months of the bond closing date. This exception is not limited to construction purposes.

c. The 1989 Act also created an exception for proceeds (whether for refunding, equipment or construction) which are spent in six months.

7. Reimbursement Regulations. As noted above, the University has indicated in its Application that work on the Project Facilities is estimated to begin on June 1, 2026. The Internal Revenue Service has adopted rules for determining when an issuer may use bond proceeds to reimburse expenditures made before the proposed obligations are issued. The University has adopted a resolution declaring official intent to reimburse for expenditures related to the Project, effective May 12, 2026, and therefore, the University can be reimbursed for Project expenditures paid (as opposed to incurred but not paid) prior to the bond closing. In addition, the University may be reimbursed for certain preliminary expenditures and in amounts considered to be *de minimis*. We will work with the University to identify reimbursable costs and to protect the University's ability to finance expenditures made before the proposed obligations are issued.

The University must use proceeds from a bond issue to reimburse itself for prior expenditures within 18 months from the later of (i) the date that the original expenditure is paid or (ii) the date that an element of the Project Facilities is placed in service (but in no event more than three years after the original expenditure is paid). "Placed in service" means the date on which the project or facility has reached a degree of completion which would permit its operation at substantially its design level and it is in operation at such level. The University should expect to be reimbursed from bond proceeds shortly after the closing.

8. Project Contracts. The University indicates in its application that it has not entered into a construction contract for the construction of the Project. At the time of bond closing, the University must be able to demonstrate that it is or will be in a position to commence construction of the Project and to confirm the cost estimates therefor which were provided in the Application. The University should provide copies of fixed price or guaranteed maximum price contracts to the Authority and bond counsel.

9. Use of Project Facilities by Business Enterprises. If the University has or will have a contract with a for-profit private enterprise to provide services in any of the Project Facilities, we will need to review the use and/or contract to ensure compliance with guidelines relating to private use established in the Internal Revenue Code and related regulations and in Revenue Procedures 2001-39, 2007-47, and 2017-13 (together, "Private Use Rules"). The University has not described

any such activity to be carried on in the Project Facilities, but we think some further inquiry would be prudent to determine whether there is any “private use.” Discovery of “private use” may necessitate that the University use its own funds to finance the private use facility (and allocated common areas) and to follow the guidelines in the Private Use Rules to preserve tax-exempt financing for the rest of the financed facilities.

Section 145(a) of the Internal Revenue Code provides that no more than five percent of the net proceeds of an issue may be used by any person other than a 501(c)(3) organization or governmental unit, or in a trade or business unrelated to the exempt purposes of the University. Even if a service or other management contract, or use of parking or other proposed facilities, does not generate unrelated business income for the University, such agreements may constitute “use” of facilities of the University by a private (and nonexempt) entity which could render the bonds used to finance the facilities taxable. The Private Use Rules are lengthy and complex and will require careful review and application. The Private Use Rules require that the costs of issuance (a maximum of two percent payable from bond proceeds) to be counted against the five percent limit of private use, leaving only three percent available for other private use.

Subject to certain restrictions, the Private Use Rules would permit parts of the Project Facilities which are “used” by a private entity to be financed by tax-exempt bonds. We will need to examine the intended “use” of the Project Facilities to determine the applicable restrictions.

Any change in use or ownership of the Project Facilities or any portion thereof should be undertaken only with advice of bond counsel and, in some cases, advance arrangement of “remedial action” under Treasury Regulations Section 1.141-12.

8. Litigation. The University has indicated there is no pending litigation that is uninsured and would have a material adverse financial impact if resolved against the University. If there is any change in the status of litigation or claims, threatened or pending, prior to closing, the University should promptly notify the Authority and bond counsel and provide a description of such litigation.

9. Governmental Approvals. We recommend that the University provide an update and an estimate of when any necessary building permits will be received or completed.

10. Sinking Fund Proceeds; Replacement Proceeds. The Application states that the funds to pay debt service on the proposed revenue obligations will be derived from the University’s general operations and accumulated earnings. We also understand that the University will be pledging revenues of the University to the payment of the proposed obligations. While this financing structure does not appear to raise “sinking fund” concerns, it will nonetheless be necessary to analyze whether the pledged revenues of the University will be subject to rebate or yield limitations under Section 148 of the Internal Revenue Code.

The notes to the University’s financial statements indicate that the University, as of May 31, 2025, had substantial unrestricted assets, temporarily-restricted assets and restricted assets available for various purposes. The arbitrage regulations adopted by the Internal Revenue Service impose limits on the yield on investments of “gross proceeds” of tax-exempt bonds. “Gross proceeds” include not only the actual proceeds received from the issuance and sale of bonds but also other monies characterized as “replacement proceeds.” Amounts are “replacement proceeds” under the regulations if it is concluded that such amounts would have been used for

the governmental purposes for which the bonds were issued (here, the financing of the Project) had proceeds of the revenue obligations not been used for that governmental purpose. Amounts also may be replacement proceeds if they are held or expected to be used to pay debt service on revenue obligations, such as restricted gifts or pledges for the financing of the Project. The mere availability or preliminary earmarking of funds for such purposes does not, in itself, necessarily lead to the conclusion that such funds would have been used for the governmental purpose of the bonds and thus are replacement proceeds. We will confer with the University and its counsel to confirm compliance with the replacement proceeds rules including fundraising for the financing of the Project and endowment funds.

TRANSACTION MEMORANDUM

TO: Minnesota Health and Educational Facilities Authority

CC: Joel Costa, *Bethel University*
Jason Norman, *Bethel University*

FROM: John Augustine, *Barclays*
Bryan Boeckmann, *Barclays*
Caroline Mowry, *Barclays*

DATE: May 12, 2026

SUBJECT: Bethel University — Series 2026 Financing Memo

We understand Bethel University (the “Borrower” or the “University”) is planning to issue debt to fund approximately \$20 million of renovations across three residence halls. Bethel has engaged Minnesota Health and Educational Facilities Authority (“MHEFA”, or the “Authority”) to serve as the Issuer of the tax-exempt Series 2026 bond (the “Bonds”).

In connection with the potential issuance and as part of our ongoing relationship with Bethel, we have reviewed and analyzed the planned financing and the information provided by the University in preparation for the transaction, including for the S&P rating update.

Based on our review of the materials provided and our assessment of current general economic, market and financial conditions, as well as our experience in similar transactions, Barclays Bank PLC would be willing to serve as Purchaser of the Bonds and is prepared to purchase all of the Series 2026 Bonds.

While the offer to purchase all of the Bonds is contingent on final credit approval, we expect to obtain approval in the coming weeks, in advance of signing the Bond Purchase Agreement and Closing.

Below is a summary of key terms for the Series 2026 Bonds.

| Transaction Overview | |
|-------------------------------------|---|
| Issuer: | Minnesota Health and Education Facilities Authority. |
| Borrower: | Bethel University |
| Placement Agent / Purchaser: | Barclays Capital Inc. will act as Placement Agent for Barclays Bank PLC to serve as Purchaser of the Bonds. |
| Transaction Description: | Placement Agent would place tax-exempt, fixed rate with the Purchaser at the Closing Date |

| | |
|--------------------------------|---|
| Security: | General obligation of the Borrower with a first priority claim on Pledged Revenues. The Bonds will include a negative pledge on Bethel's core campus as well as debt service reserve fund (DSRF). |
| Proceeds and Uses: | Proceeds of the Bonds will be used for funding renovations on student residence facilities, capitalized interest, COI, and the debt service reserve fund. |
| Sale of the Bonds: | <p>The transaction contemplated herein will not involve an offering of the Bonds to the public. The Purchaser will be acting as an investor and purchase the Bonds for its own investment portfolio, with no present intent to redistribute or resell other than to an Affiliate, funding entity or other special purpose arrangement established by the Purchaser (or an Affiliate) such as a tender option bond trust (or similar securitization vehicle).</p> <p>However, the Purchaser may, at its own discretion, sell or assign all or a portion of the Bonds to one or more Purchasers, which may include financing trusts. No 'travelling investor letter' shall be required.</p> |
| Terms of Bonds | |
| Principal Amount: | Approximately \$25,000,000 of principal, not to exceed \$27,500,000 |
| Closing Date: | On or around June 10, 2026, or such date agreed to by the Borrower and Placement Agent. Signing of the Bond Purchase Agreement (the Pricing Date) will occur two days prior to the Closing Date. |
| Tax Status: | Tax-Exempt |
| Amortization/Structure: | Up to a 30-year final maturity with amortization expected in years 2048-2056. |
| Optional Redemption: | The Bonds may be redeemed at par on or after May 1, 2036, upon 20 business days' notice. |
| CUSIP/DTC: | The Bonds will be assigned CUSIP numbers and will be DTC-eligible. The Placement Agent will order the CUSIP numbers and will be responsible for the payment of the cost of the CUSIP numbers. |
| Coupon: | Tax-exempt Bonds will have a premium coupon structured at issuance. |
| Yield Set: | Yields will be set on the Pricing Date equal to the sum of MMD corresponding to the Bonds' maturity plus a credit spread. The credit spread will be determined on the Pricing Date. |
| Interest Mode: | Interest on the Bond will be fixed rate, tax-exempt, and based on a 30/360 day count. |
| Interest Payment Dates: | Semiannual, on November 1 and May 1, beginning November 1, 2026. The Borrower will make monthly deposits of debt service to the Trustee. |

| | |
|--|---|
| Rating: | The Bonds must be rated at least “BB+” or higher by S&P by the Closing Date. |
| Minimum Denominations: | The Bonds will be sold in minimum denominations of \$100,000, or any integral multiple thereof. |
| Disclosure Documents | The Borrower will deliver an Official Statement for the Bonds, which shall include an Appendix A together with all necessary certifications and opinions, including a 10(b)(5) opinion at the Closing Date |
| Continuing Disclosure Requirements: | The Borrower will deliver a Continuing Disclosure Undertaking, by which Borrower will agree to make available, in compliance with Rule 15c2-12 of the Securities Exchange Act of 1934 (“Rule 15c2-12”), audited annual financial Statements and annual operating data within 270 days after year end (May 31st) and notice of certain events consistent with Bethel’s outstanding tax-exempt bonds. |
| Credit Approval and Offer Expiration: | This terms above are subject to the receipt of credit approval by the Purchaser and completion of documentation satisfactory to the Purchaser, the Borrower and their counsels. These terms are an indication of interest only and is not a commitment to purchase securities. The terms described herein will remain valid until June 30, 2026. In order to close this transaction, there shall not be any material change in the market that would adversely impact the price of the Bonds. |

RESOLUTION RELATING TO
APPLICATION AND FINANCING TERMS FOR
BETHEL UNIVERSITY

BE IT RESOLVED by the Minnesota Health and Education Facilities Authority as follows:

1. The Authority acknowledges receipt of the Application, dated April 17, 2026, of Bethel University, a Minnesota nonprofit corporation (the “University”), as owner and operator of Bethel University (the “Institution”) and exhibits thereto, including an Indemnity Agreement and an application fee in the amount of \$1,000 (the “Application”), to finance costs of a project consisting of (a) the acquisition, design, site preparation, construction, renovation, equipping, and furnishing of (i) three existing residence halls known as Getsch Hall, Bodien Hall, and Edgren Hall, (ii) other campus-wide facilities infrastructure improvements, (iii) other permissible capital projects, (b) the funding of reserve funds, if any, (c) the financing of capitalized interest, and (d) the financing of certain costs of issuance (collectively, the “Project”).

2. The facilities and improvements constituting the Project to be financed with the Bonds are hereinafter referred to as the “Project Facilities.” All Project Facilities are owned and operated by the University and are located on the Institution’s main campus, the principal street address of which is 3900 Bethel Drive, Arden Hills, Minnesota, and the boundaries of which are Minnesota State Highway 10 and Interstate Highway 694 on the north, Minnesota State Highway 51 on the east, the Soo Line railway line on the south, and County State-Aid Highway 76 on the west.

3. The Executive Director, in consultation with the Chair of the Authority, has selected a date for a public hearing to be held with respect to the Application in conjunction with a meeting of the Authority, and has caused notice of the public hearing to be given by posting electronically on the Authority’s public website in an area used to inform the public of meetings of the Authority, no fewer than 10 days prior to the date of the hearing.

4. In accordance with Section 147(f) of the Internal Revenue Code and Rev. Proc. 2022-20, the Authority conducted a public hearing on May 20, 2026, on the proposal described in the Application to finance the Project, at which public hearing all parties who appeared in person or by toll-free teleconferencing, or who submitted written comments, were given an opportunity to express their views with respect to the proposal.

5. Officers of the University have presented to the Authority information concerning the need for the Project, the feasibility of the Project, the financing schedule for the Project and other matters concerning the Project, the Project Facilities, the Institution and the University.

6. The Executive Director of the Authority and Taft Stettinius & Hollister LLP, bond counsel to the Authority, have reviewed the Application and the exhibits thereto, and recommend that the Authority approve the Application as submitted, subject to the conditions herein set forth.

7. On the basis of the information contained in the Application and exhibits and orally presented to the Authority and to the Executive Director and bond counsel and on the basis of the recommendations made, the Authority hereby finds and determines that:

(a) The University is a nonprofit corporation and the Institution is an institution of higher education in the state, eligible to be a participating institution of higher education under Sections 15D.01 through and including 15D.18, Minnesota Statutes, as amended (the “Act”).

(b) The Project as described in the Application is eligible for financing by the Authority and the Project Facilities constitute a “project” under the Act.

(c) The Project Facilities and the financing thereof are intended for and will provide for additional educational opportunity to the current and future generations of youth of the state in nonprofit institutions of higher education and will otherwise carry out the purposes and policies of the Act.

(d) Except for the Seminary, which is separable from the general undergraduate and graduate programs and other educational activities for which the Project Facilities are and will be used, the Institution is nonsectarian and does not require or forbid attendance by students or any other persons at religious worship or acceptance of any religious creed and does not promulgate the distinctive doctrines, creeds or tenets of any particular religious sect and all courses of study, including any religion and theology courses, are taught according to the academic requirements of the subject matter and the instructor’s concept of professional standards.

(e) The Institution admits students without unlawful discrimination, and does not exclude, expel, limit or otherwise unlawfully discriminate against enrolled students, in accordance with Minnesota Statutes, Section 363A.13.

(f) The Project Facilities are available to the students of the Institution without unlawful discrimination, in accordance with Minnesota Statutes, Section 363A.13.

(g) Issuance of the revenue obligations by the Authority will not have the primary purpose or effect of advancing religion or interfering with the free exercise of religion and will not provide financing for a facility used or to be used for sectarian instruction or as a place of religious worship or a facility that is used or to be used primarily in connection with any part of the program of a school or department of divinity for any religious denomination.

(h) The Project and issuance of revenue obligations appear feasible.

8. The Project and the financing thereof by the issuance of revenue obligations of the Authority in the maximum aggregate principal amount of \$27,500,000 are therefore approved, provided that the University shall furnish any items that are needed to complete the Application or that are reasonably required by bond counsel in order to deliver an unqualified opinion as to the validity of the revenue obligations and tax status of the interest on the revenue obligations.

9. There has not been disclosed to the Authority any material adverse change in the financial condition, operation or status of the University or in the Project Facilities or otherwise relating to the said Application that would affect the financing of the Project as proposed.

10. Barclays Capital Inc. has reviewed the terms set forth in the Preliminary Financing Plan, dated May 12, 2026, (the “Financing Plan”) recommending the issuance and sale of Revenue Bonds, Series 2026 (Bethel University), in the maximum amount of \$27,500,000 (the “Bonds”) to provide financing for the Project through the Authority, which terms are hereby approved.

11. At the request and with the consent of the University, the Executive Director of the Authority has recommended the selection of Barclays Capital Inc., as placement agent of the Bonds (the “Placement Agent”) and Barclays Bank PLC, as initial purchaser of the Bonds (the “Initial Purchaser”).

12. Upon the recommendation of the Authority’s bond counsel and the approval of the University, the Executive Director may execute and deliver on behalf of the Authority a Placement Agent Agreement whereby the Authority agrees to sell and the Placement Agent agrees to place the Bonds with the Initial Purchaser in a principal amount not to exceed \$27,500,000, with a true interest cost not to exceed 7.50% per annum and with a purchase price of not less than 98% of the principal amount of the Bonds plus accrued interest (or in the alternative, providing for Placement Agent compensation of not more than 2% of the principal amount of the Bonds plus accrued interest), all subject to the terms and conditions set forth herein and in the Placement Agent Agreement.

13. The Executive Director shall direct bond counsel, or other legal counsel, to prepare for review by the Executive Director, the University, and the Placement Agent, all necessary bond documents (the “Bond Documents”), including a Loan Agreement, a Trust Indenture, a Placement Agent Agreement, a Continuing Disclosure Certificate, and all other documents deemed necessary or desirable consistent with the provisions of the Financing Plan and substantially similar to the documents for revenue bonds most recently issued and sold by the Authority, but with appropriate changes.

14. The Authority’s Executive Director shall cause an Official Statement and any Preliminary Official Statement to be prepared in consultation with the Placement Agent, the University, and bond counsel, setting forth all material facts with respect to the Bonds, the Project, the Project Facilities, the Authority, the University, and the Institution. Upon recommendation of bond counsel, such Official Statement, or any Preliminary Official Statement, shall be deemed by the Executive Director (or with his approval, the University) to be the final official statement for purposes of Rule 15c2-12 of the Securities and Exchange Commission. The Authority hereby consents to the preparation of the Official Statement in such deemed final form, and the distribution by the Placement Agent in placing the Bonds with one or more Qualified Institutional Buyers (as defined in the Indenture) or Accredited Investors (as defined in the Indenture), and to any changes to the Official Statement to reflect the final terms of the Bonds, and the related Bond Documents. Notwithstanding such consent, the Authority takes no responsibility for, and makes no representations or warranties as to, the accuracy, sufficiency, or completeness of the Official Statement (other than information relating to the Authority).

15. The Placement Agent is authorized to distribute the Official Statement, and any Preliminary Official Statement for pricing purposes. No application for registration of the Bonds shall be filed under Minnesota Statutes, Chapter 80A. An Investment Letter shall be obtained from the Initial Purchaser or the Placement Agent.

16. Notwithstanding the foregoing provisions, the Bonds shall not be issued and delivered and the Bond Documents (other than the Placement Agent Agreement) shall not be executed and delivered without the further action and approval and adoption of a Series Resolution with respect to the Bonds by the Authority.

17. Upon the recommendation of the University, the Executive Director is authorized to select a Trustee for the Bonds, which shall also act as paying agent and registrar.

18. The Authority and the University each respectively reserves its right to terminate the Project and the financing thereof under the Act as provided in the Indemnity Agreement.

[Signature page follows.]

Adopted: May 20, 2026.

MINNESOTA HEALTH AND
EDUCATION FACILITIES AUTHORITY

By _____
Chair

By _____
Secretary

SERIES RESOLUTION

MINNESOTA HEALTH AND EDUCATION FACILITIES AUTHORITY

REVENUE BONDS, SERIES 2026 (BETHEL UNIVERSITY)

BE IT RESOLVED by the Minnesota Health and Education Facilities Authority, as follows:

1. Pursuant to a resolution adopted on May 20, 2026 (the "Prior Resolution"), the Authority has (i) approved the Application of Bethel University, a Minnesota nonprofit corporation (the "University"), as owner and operator of Bethel University (the "Institution"), to finance costs of project facilities more fully described therein, and conducted a public hearing in connection therewith in accordance with law, (ii) authorized the issuance and sale of Revenue Bonds, Series 2026 (Bethel University) (the "Bonds") and (iii) directed the preparation of documents, including an Official Statement. All provisions and findings of the Prior Resolution are hereby ratified and confirmed except to the extent amended hereby and incorporated herein.

2. The Prior Resolution authorized the Bonds to be issued in the maximum aggregate principal amount of \$27,500,000. The University has requested that the Bonds be issued as a single series of bonds in an aggregate principal amount not to exceed \$27,500,000, the interest on which will be excluded from gross income of the bondholders pursuant to the Internal Revenue Code of 1986, as amended (the "Code").

3. The Executive Director, on behalf of the Authority, is authorized and directed to take all action necessary or desirable to negotiate the sale of the Bonds, provided that:

- (a) the aggregate principal amount of the Bonds shall not exceed \$27,500,000;
- (b) the true interest cost of the Bonds shall not exceed 7.50% per annum; and
- (c) the purchase price shall be not less than 98% of the principal amount of the Bonds plus accrued interest, if any (or in the alternative providing for placement agent compensation of not more than 2% of the principal amount of the Bonds plus accrued interest).

Upon the recommendation of the Authority's bond counsel and with the approval of the University, the Executive Director shall execute and deliver, on behalf of the Authority, a Placement Agent Agreement, the form of which has been made available to the Authority. A schedule summarizing the maturities, interest rates, yields or issue prices and other terms and provisions of the Bonds, and the purchase price and other particulars relating to the placement of the Bonds with the initial purchaser, shall be made available to the Authority at the next regularly scheduled meeting of the Authority following the execution of the Placement Agent Agreement. The Authority hereby authorizes the issuance and delivery of the Bonds and no further approval by the Authority is required.

4. In addition to the Placement Agent Agreement, forms of the following documents relating to the Bonds have been made available to the Authority:

- (a) Loan Agreement (“Loan Agreement”) between the Authority and the University, expected to be dated as of June 1, 2026.
- (b) Trust Indenture (“Indenture”) between the Authority and Computershare Trust Company, National Association, as trustee (the “Trustee”), expected to be dated as of June 1, 2026.
- (c) Continuing Disclosure Certificate made by the University, expected to be dated as of June 1, 2026.

The Chair, the Secretary, and any officer authorized to act on behalf of the Chair or the Secretary, are each, acting individually, authorized to execute and deliver counterparts of the Loan Agreement and the Indenture, duly completed, for and in the name of the Authority, with all such changes and insertions therein as the officer executing the same shall approve, such approval to be evidenced conclusively by such officer’s signature. In addition, the Executive Director of the Authority is hereby authorized to furnish to the placement agent of the Bonds a reasonable number of copies of the final Official Statement for purposes of such placement agent’s obligation to provide copies of the final Official Statement to customers and potential customers pursuant to MSRB Rule G-32 and Securities and Exchange Commission Rule 15c2-12, respectively.

5. The Bonds shall be in substantially the form set forth in the Indenture, and when printed in typeset or typewritten form shall be executed and delivered by the manual or facsimile signatures of the Chair or the Vice Chair and the Secretary or the Assistant Secretary of the Authority and submitted to the Trustee for authentication, all as more fully provided in the Indenture.

6. The appointment of Computershare Trust Company, National Association, as Trustee under the Indenture is hereby approved, ratified, and confirmed.

7. The proceeds of the Bonds shall be deposited as follows (capitalized terms have the meanings given them in the Indenture):

- (a) Certain proceeds, as set forth in the Indenture, shall be deposited to the Costs of Issuance Account, to be kept and maintained by the Trustee under the Indenture.
- (b) Accrued interest on, if any, and certain proceeds, if any, of the Bonds, as set forth in the Indenture, shall be deposited to the Bond and Interest Sinking Fund Account, to be kept and maintained by the Trustee under the Indenture.
- (c) Certain proceeds, as set forth in the Indenture, shall be deposited to the Reserve Account, to be kept and maintained by the Trustee under the Indenture.
- (d) All other proceeds of the Bonds shall be deposited to the Construction Account with the Trustee under the Indenture to be used and paid out by the Trustee for

payment of the Project Costs, in accordance with the Indenture and the Loan Agreement.

8. As required by Sections 15D.01 through and including 15D.18, Minnesota Statutes, as amended (the “Act”), the officers of the Authority authorized to sign checks or otherwise handle funds of the Authority shall furnish a surety bond, executed by a surety company authorized to transact business in the State of Minnesota as surety and file the same in the office of the Secretary of State of Minnesota, subject to approval of the Attorney General, prior to delivery of the Bonds.

9. Pursuant to the recommendation of bond counsel, the Authority hereby finds and determines that a combination of mortgagee’s form or owner’s form of title insurance policy, or title insurance commitment, or owner and encumbrances reports, or title opinions, may be furnished by the University as evidence of title to the Project Site (as defined in the Loan Agreement) and priority of liens.

10. The terms and provisions of the Placement Agent Agreement and the documents listed in paragraph 4 of this Resolution as to which the Authority is a party and the Prior Resolution are all approved, ratified, and confirmed, except to the extent amended hereby. The officers of the Authority, the municipal advisor and bond counsel are hereby authorized and directed to execute and deliver all closing documents and do every other thing necessary or convenient to carry out the terms and provisions of each such bond document to the end that the Bonds shall be delivered, secured, and serviced and to carry out the purposes and provisions of the Act with respect thereto without further resolution or other action by this Authority.

[Signature page follows.]

Adopted: May 20, 2026.

MINNESOTA HEALTH AND EDUCATION
FACILITIES AUTHORITY

By: _____
Chair

By _____
Secretary

Minnesota Health and Education Facilities Authority
 FY2026 Proposed Budget
 July 2025 - June 2026



| | FY26 Original Budget | FY26 Proposed ADJUSTED Budget | Difference |
|---|----------------------|-------------------------------|--------------------|
| Income | | | |
| 4010 Annual Fee Income | 550,000.00 | 605,000.00 | 55,000.00 |
| 4020 Application Fee Income | 2,000.00 | 5,000.00 | 3,000.00 |
| 4000 Interest Income | 80,000.00 | 90,000.00 | 10,000.00 |
| Total Income | 632,000.00 | 700,000.00 | 68,000.00 |
| <i>Asset Acquisitions (over \$2k threshold)</i> | | | |
| Office Furniture/Equipment (Capitalized) | - | - | - |
| | | | - |
| | | | - |
| Expenses | | | |
| 6000 Stipends | 4,400.00 | 5,250.00 | 850.00 |
| 6001 Board Travel | 5,000.00 | 7,500.00 | 2,500.00 |
| 6002 Communications | | | - |
| 6002.01 Communications - Phones | 5,000.00 | 3,000.00 | (2,000.00) |
| 6002.02 Communications - Internet | 3,000.00 | 3,200.00 | 200.00 |
| 6002.03 Communications - Software | 1,500.00 | 750.00 | (750.00) |
| 6002.04 Communications - Website | 30,000.00 | 36,000.00 | 6,000.00 |
| 6002.05 Communications - Misc | 15,000.00 | 650.00 | (14,350.00) |
| Total 6002 Communications | 54,500.00 | 43,600.00 | (10,900.00) |
| 6003 Staff Travel | 25,000.00 | 18,000.00 | (7,000.00) |
| 6004 Office Rent | 54,000.00 | 51,000.00 | (3,000.00) |
| 6005 Office Supplies | 2,000.00 | 2,000.00 | - |
| 6006 Repairs | 2,000.00 | 150.00 | (1,850.00) |
| 6007 Printing Expense | 25,000.00 | 15,000.00 | (10,000.00) |
| 6008 Periodicals/Memberships | 13,000.00 | 13,000.00 | - |
| 6009 Fiscal Consultant Fees | 25,000.00 | 4,000.00 | (21,000.00) |
| 6010 Audit Fees | 21,900.00 | 21,900.00 | - |
| 6012 Legal and Legislative Fees | 20,000.00 | 27,000.00 | 7,000.00 |
| 6013 Insurance Expense | 2,500.00 | 2,500.00 | - |
| 6015 Miscellaneous Expense | 5,000.00 | 1,000.00 | (4,000.00) |
| 6016 Bank Service Charges | 2,000.00 | 2,800.00 | 800.00 |
| 6017 Conference Expenses | 40,000.00 | 25,000.00 | (15,000.00) |
| 6018 Professional Development-Board | 2,500.00 | - | (2,500.00) |
| 6020 Professional Development-STAFF | 3,500.00 | 3,500.00 | - |
| 6021 IT | | | - |
| 6021.01 IT - Managed IT Services | 9,000.00 | 9,000.00 | - |
| 6021.02 IT - Software | 45,000.00 | 33,000.00 | (12,000.00) |
| 6021.03 IT - Consulting and Training | 5,000.00 | 1,000.00 | (4,000.00) |
| 6021.04 IT - Misc | 1,000.00 | 500.00 | (500.00) |
| Total 6021 IT | 60,000.00 | 43,500.00 | (16,500.00) |
| 6023 Postage/Delivery Expense | 200.00 | 500.00 | 300.00 |
| 6100 Salaries | 275,000.00 | 275,000.00 | - |
| 6101 Fringe Benefits | 93,000.00 | 102,000.00 | 9,000.00 |
| 6104 Worker's Compensation | 170.00 | 170.00 | - |
| 6107 Office Contract Work | - | - | - |
| Total Expenses | 735,670.00 | 664,370.00 | (71,300.00) |
| Net Operating Income | (103,670.00) | 35,630.00 | 139,300.00 |
| Total Expenses Without Capitalized Items | 735,670.00 | 664,370.00 | (71,300.00) |
| Net Operating Income Without Capitalized Items | (103,670.00) | 35,630.00 | 139,300.00 |



Plan of Action for Fiscal Year Ending June 30, 2026

Authority's Statutory Mandate:

Assist Eligible Institutions In Financing Facilities In An Efficient and Cost-Effective Manner

1. Communicate regularly with eligible institutions to explain tax-exempt debt and Authority services. Provide pre-application guidance. Maintain consistency in financial advisory, bond counsel, corporate trust, rating agency, and other professional services. Conduct telephone, video conference, or on-campus site visit with all borrower schools at least 1 time.
 - We continue to communicate with our borrowers regularly and explain their debt responsibilities.
 - We have worked with the Attorney General's office on a review of Bond Counsel Services and on updating the roster of qualified Bond firms for the Authority and our borrowers.
2. Arrange for monthly meetings and special events for the Authority, including possible campus visits and video or conference calls within the Minnesota Statutory rules to allow greater meeting accessibility by board members, guests, staff, and members of the public.
 - We have held multiple board information sessions to provide information related to our first healthcare financing. These include presentations by industry participants, a site visit of a facility and written information.
 - We held a CFO conference in conjunction with MPCC to discuss topics of interest to the participants.
3. Provide post-closing education and assistance to borrowers in matters such as tax law compliance, continuing disclosure, investor relations, credit rating, and IRS inquiries affecting tax exempt bonds.
 - We continue to provide this service to all borrowers.
4. Arrange an annual financing conference for the Authority to bring representatives of eligible institutions, rating agency staff, attorneys, trustees, municipal advisors, institutional investors, and other related professionals together for presentations, networking opportunities, and renewing acquaintances.
 - We conducted the annual finance conference in April. We moved to a new, well-received location for the 2026 conference and expanded the speakers to include an emphasis on both higher education and healthcare, in deference to our new healthcare financing authority.
5. Prepare and disseminate the annual report of the Authority, including the audited financial statements.
 - The annual report has been updated to reflect a more professional layout in a modern presentation with the assistance of Voom Creative.
6. Prepare a "Capital Commentary" newsletter for each financing as a reference tool for eligible institutions and the Authority.
 - We provide post-issue information to borrowers and work with purchasers to provide post-sale schedules, which are in addition to the official transcript prepared by Bond Counsel.



7. Stay informed on industry developments and operational practices through affiliations with government issuers and regulatory agencies, trade organizations and nonprofit organizations such as the National Association of Health and Educational Facilities Finance Authorities and the National and Central Association of College and University Business Officers.
 - We continue to work with NAHEFFA, NACUBO, and others to stay at the forefront of knowledge about the bond market. Barry has been elected to the NAHEFFA Board of Directors.
 - Barry was a speaker at the 2026 Bond Buyer National Outlook Conference, held in NYC.
 - The Fall 2025 NAHEFFA conference was held in Minnesota.
8. Monitor regulatory and legislative proposals at the state and federal level regarding the capital market and possible limitations on the use of tax-exempt debt, develop coordinated responses and keep borrowers informed. Provide input and commentary as appropriate to affiliated entities.
 - We continue as members of the Disclosure Industry Group (DIG), a consortium of public finance groups that meet regularly to discuss regulatory and legislative proposals, craft responses to the proposals, and education legislators and staff about the benefits of tax-exempt financing.
9. Update MHEFA staff job descriptions consistent with Minnesota Management and Budget guidelines (every three years).
 - With the expansion of our issue authority, we have begun the process of updating both our job description and the appropriate placement in the State Management Plan compensation matrix. We are working with the State of MN Management and Budget (MMB) Human Resources staff to ensure adherence to State Policy and requirements.
10. Expand staff cross-training on critical Authority items to bolster the Authority's continuity plan and create a more seamless transition should immediate needs arise, such as during an extended absence that is planned or unplanned or a pandemic.
 - We continue to cross-train as circumstances allow. Amanda has expanded her work with borrowers and provides backup on financing meetings or calls.
11. Continue development of a Succession Plan for Authority staff.
 - The addition of DebtBook software has helped centralize our ability to report accurate information about borrower debt and debt repayment requirements. This reduces the reliance on human memory and separate databases previously used to hold this information.
12. Increase focus, develop strategy, and identify resources to help with the identification and recruitment of Board candidates to enhance the diversity and inclusiveness of Board members.
 - We continue to work on expanding our network of contacts to search for qualified individuals who may serve as Board members.
13. Monitor and modify as appropriate the new Minnesota Higher Education Facilities Authority website. Continue working with Voom to adjust website based on user feedback. Continue to work with BondLink to maintain and adjust the MHEFA Investor Relations website, based on user feedback, which includes public information and documents for each school as a "one stop shop" for investors.



- All of these tasks are in process and continue to ensure that we meet the needs of our borrowers, both current and future. Phase I of the website redesign was completed in FY2026, as the budget allowed, and Phase II is planned for FY2027.
 - These efforts also assist the larger public finance market, including purchasers, legal counsel, financial advisors, trustees, and others to serve as a “one-stop shop” for information about Authority issues and services.
14. Annual Fee updates & changes, coordinate with annual Operating Budget update and monitoring.
- This is a continuing area of focus by the Authority. We regularly compare our fee level with that of other conduit issuers and strategize on how to keep our fees low and continue to provide the essential services our borrowers rely upon.
 - We have been able to once again remain flexible to work within our approved budget.
15. Continue to assess status of record retention and disposal of official records and access for business continuity purposes.
- We continue to improve our access to Authority records and ensure security of the records for business continuity purposes.
16. Continue to review and bring forward recommended revisions to the Board of the Authority’s Standing Rules of Operation as processes change.
- Authority staff reviewed all sections of the Standing Rules of Operation in FY2026, with changes brought to the board for updating, particularly following the Authority’s name change.
 - We review State guidelines for possible additions or updates to the Standing Rules of Operation.
17. Ensure Authority financial stability through forward planning of financial reserves and fee discount stability.
- We frequently review operations and work to determine the required fee level for the Authority to charge borrowers. Our goal is to charge a fee that is designed to allow the Authority to operate on a “breakeven” basis while maintaining consistency in the discount rate provide to borrowers.
18. Continue seeking and reviewing options to enhance Authority value-added and industry visibility through offering occasional webinars, information distribution through Website or LinkedIn, or School staff only in-person ½ day conference/roundtable (in coordination with MPCC.)
- We consistently provide industry specific information to borrowers and the public through our website and have expanded our use of LinkedIn professional to further enhance distribution of information.
 - We solicit feedback from borrowers and attendees of our events to determine if we are providing content that is relevant to borrowers, incorporating changes when appropriate.
 - We held a successful CFO Roundtable in November in coordination with MPCC.



Additional expected action items if the legislative expansion bill passes in 2025:

19. Update the Authority's Chart of Accounts and Accounting Software to reflect the Healthcare Expansion.
 - This work has begun and is in place, in basic form. We are working with our external auditing firm to fine-tune the allocation of expenses between higher education and healthcare.
20. Create a Healthcare Financing Application and Application Process.
 - We have adapted the MHEFA Application to serve as a baseline for a Healthcare application. For FY27, we are going to revamp and update both the Higher Ed and Healthcare application forms to reflect current documentation requirements and streamline the application process.
21. Begin further talks with healthcare professionals to assess needs and spread the word of our expanded authority into healthcare.
 - We presented at the Minnesota Hospital Association fall 2025 CFO conference and will make additional efforts in calendar 2026 to increase name recognition for our healthcare financing authority. This is expected to include a presence at the 2026 MHA Annual Conference.
22. Find a Board Member to fill the new Healthcare expert seat.
 - We are working to identify a person employed in the healthcare industry for the Healthcare expert position. The Minnesota Hospital Association has a contact we will be working with to identify potential candidates.
 - We have identified and submitted to the Governor's office a person to a general Board position who has retired from a healthcare industry position and who is very interested in working on the MHEFA Board.
 - The Governor has agreed with our recommended candidate to fill a general member Board vacancy with a recently retired Corporate Trustee who has experience with Higher Education, Healthcare, and Senior Living financings.
23. Redesign the Authority's logo and update the website and LinkedIn with new name and logo.
 - Working with our graphics consultant, we have redesigned our logo and have incorporated the updated logo on letterhead, our website, and our LinkedIn site (Phase I). We are beginning the process of updating the website to reflect a new section devoted to healthcare (Phase II), which is part of FY2027's proposed budget.

Resolution No. 05-2026-03

MINNESOTA HEALTH AND EDUCATION FACILITIES AUTHORITY
RESOLUTION UNDER MANAGERIAL PLAN 2025-2027
FOR ACHIEVEMENT AWARDS 2025-2026

WHEREAS, the Managerial Plan established compensation, terms and conditions of employment for employees identified by the Minnesota Management & Budget (“MMB”) as “managerial” for the two-year period that began on July 1, 2025 and will end on June 30, 2027.

WHEREAS, on June 20, 2012, the Authority adopted the Policy on Achievement Awards, which has been periodically updated consistent with MMB guidelines.

WHEREAS, on May 20, 2026, the Authority reviewed the overall performance of Barry W. Fick, Executive Director and his review of Amanda Lee, Operations Manager, based upon their work to maintain the Authority’s level of service and progress on the Authority’s Plan of Action for the fiscal year ending June 30, 2026.

WHEREAS, the Authority has determined that each Manager has contributed to progress of the Plan of Action in his or her capacity as Executive Director or Operations Manager.

WHEREAS, the Authority has determined that each Manager has consistently excelled in the performance of his or her respective job duties and the overall evaluation of the performance review of each Manager is “outstanding” as contemplated by the Policy.

WHEREAS, the Managerial Plan for 2025-2027 specifies that Executive Directors are no longer eligible for Achievement Awards.

BE IS RESOLVED as follows:

1. Amanda Lee, Operations Manager, is eligible for the Achievement Award and is granted a lump sum award of \$3,000 for the fiscal year ending June 30, 2026.

Adopted: May 20, 2026

MINNESOTA HEALTH AND EDUCATION
FACILITIES AUTHORITY

By _____
Bonnie Anderson Rons, Chair

By _____
Kenneth Westphal, Secretary

Plan of Action for Fiscal Year Ending June 30, 2027

Authority's Statutory Mandate:

Assist Eligible Institutions In Financing Facilities In An Efficient and Cost-Effective Manner

1. Communicate regularly with eligible institutions to explain tax-exempt debt and Authority services. Provide pre-application guidance. Maintain consistency in financial advisory, bond counsel, corporate trust, rating agency and other professional services. Conduct telephone, video conference, or on-campus site visit with all borrower schools at least 1 time.
2. Arrange for monthly meetings and special events for the Authority, including possible campus visits and video or conference calls within the Minnesota Statutory rules to allow greater meeting accessibility by board members, guests, staff and members of the public.
3. Provide post-closing education and assistance to borrowers in matters such as tax law compliance, continuing disclosure, investor relations, credit rating and IRS inquiries affecting tax exempt bonds.
4. Arrange an annual financing conference for the Authority to bring representatives of eligible institutions, rating agency staff, attorneys, trustees, municipal advisors, institutional investors, and other related professionals together for presentations, networking opportunities and renewing acquaintances.
5. Prepare and disseminate the annual report of the Authority, including the audited financial statements.
6. Prepare a "Capital Commentary" newsletter for each financing as a reference tool for eligible institutions and the Authority.
7. Stay informed on industry developments and operational practices through affiliations with government issuers and regulatory agencies, trade organizations and nonprofit organizations such as the National Association of Health and Educational Facilities Finance Authorities and the National and Central Association of College and University Business Officers.
8. Monitor regulatory and legislative proposals at the state and federal level regarding the capital market and possible limitations on the use of tax-exempt debt, develop coordinated responses and keep borrowers informed. Provide input and commentary as appropriate to affiliated entities.
9. Update MHEFA staff job descriptions consistent with Minnesota Management and Budget guidelines (every three years).
10. Update and Streamline the Higher Education and Healthcare Financing Applications and the Application Process.



11. Expand staff cross-training on critical Authority items to bolster the Authority's continuity plan and create a more seamless transition should immediate needs arise, such as during an extended absence that is planned or unplanned or a pandemic.
12. Increase focus, develop strategy and identify resources to help with the identification and recruitment of Board candidates for Higher Education, Healthcare, and General Board positions to enhance the expertise, diversity, and inclusiveness of Board members.
13. Modify as appropriate the Minnesota Health and Education Facilities Authority website. Continue working with Voom to adjust website based on user feedback. Continue to work with BondLink to maintain and adjust the MHEFA Investor Relations website, based on user feedback, which includes public information and documents for each school as a "one stop shop" for investors.
14. Annual Fee updates & changes, coordinate with annual Operating Budget update and monitoring.
15. Continue to assess status of record retention and disposal of official records and access for business continuity purposes.
16. Continue to review and bring forward recommended revisions to the Board of the Authority's Standing Rules of Operation as processes change.
17. Ensure Authority financial stability through forward planning of financial reserves and fee discount stability.
18. Continue seeking and reviewing options to enhance Authority value-added and industry visibility through offering occasional webinars, information distribution through Website or LinkedIn, or School staff only in-person ½ day conference/roundtable (in coordination with MPCC.)
19. Enhance the Authority's Chart of Accounts and Accounting Software to reflect the Healthcare Expansion.
20. Begin further talks with healthcare professionals to assess needs and spread the word of our expanded authority into healthcare.

Option 1

MINNESOTA HEALTH AND EDUCATION FACILITIES AUTHORITY
 FY 2027 TENTATIVE MEETING SCHEDULE
 THIRD WEDNESDAY OF EACH MONTH AT 2:00 PM

| | |
|---|----------------------|
| | July 15, 2026 |
| | August 19, 2026 |
| | September 16, 2026 |
| Board Meeting Dinner | October 21, 2026 |
| | November 18, 2026 |
| | December 16, 2026 |
| | January 20, 2027 |
| | February 17, 2027 |
| | March 17, 2027 |
| <i>Annual Conference - Potential Date</i> | <i>April 7, 2027</i> |
| | April 21, 2027 |
| <i>Meeting must take place</i> | May 19, 2027 |
| <i>Meeting must take place</i> | June 16, 2027 |

**MINNESOTA HEALTH AND EDUCATION FACILITIES AUTHORITY
FY 2027 TENTATIVE MEETING SCHEDULE
SECOND WEDNESDAY OF EACH MONTH AT 2:00 PM**

| | |
|---|----------------------|
| | July 8, 2026 |
| | August 12, 2026 |
| | September 9, 2026 |
| Board Meeting Dinner | October 14, 2026 |
| | November 11, 2026 |
| | December 9, 2026 |
| | January 13, 2027 |
| | February 10, 2027 |
| | March 10, 2027 |
| <i>Annual Conference - Potential Date</i> | <i>April 7, 2027</i> |
| | April 14, 2027 |
| <i>Meeting must take place</i> | May 12, 2027 |
| <i>Meeting must take place</i> | June 9, 2027 |