**U.S.** Public Finance

MOODY'S
RATINGS

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#### MHEFA 2025 – Higher Education Update

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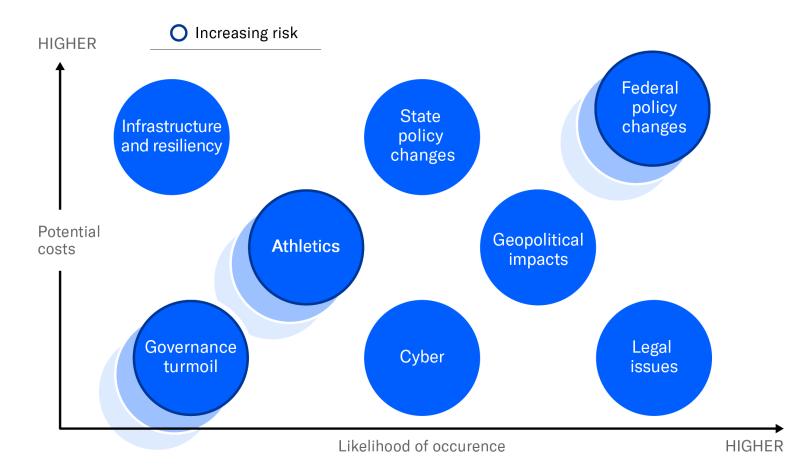
Change in Moody's outlook to negative

Focus on Minnesota

#### 2025 Outlook Revised from stable to negative

### Risks from policy changes and geopolitical impacts heighten risk of rising costs

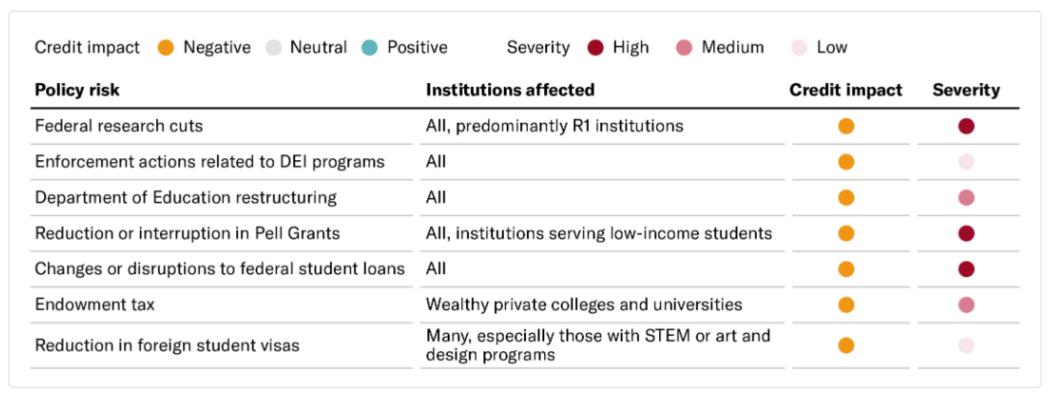
Risks identified last year are emerging





### Federal policy actions raise risk across the US higher education sector

#### EXHIBIT 1



Source: Moody's Ratings

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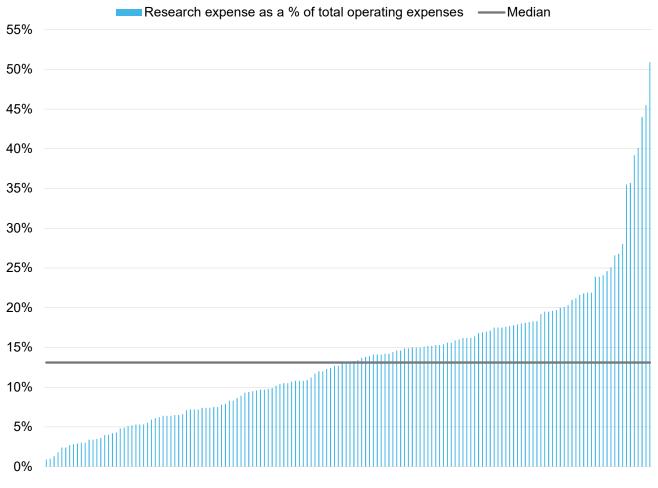
# Exposure to potential NIH grant indirect cost cap

- Proposed cap without any offsetting actions taken by universities could cause some to lose \$100 million or more
- Risk to future pipeline as administrative processes for new grant review slows
- Potential reductions to other agency funding lead universities to pause investments
- Impact muted by flexibility to adjust research spending allocations



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#### Greatest impact would fall on research intensive colleges and universities



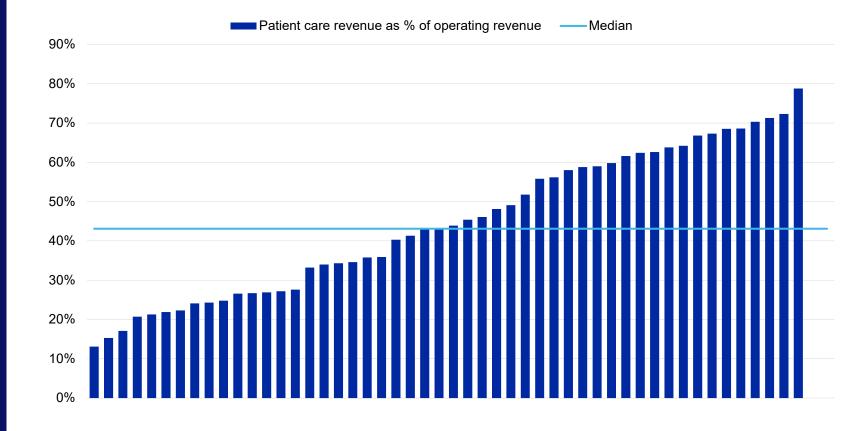
Source: Moody's Ratings

# Universities with healthcare operations face uncertainty

- Risks more pronounced for universities with large academic medical centers
- Many of these entities also exposed to NIH grant reductions
- Many university hospitals rely heavily on Medicaid funding from the state and federal government



#### Reductions to Medicaid funding would be negative for many

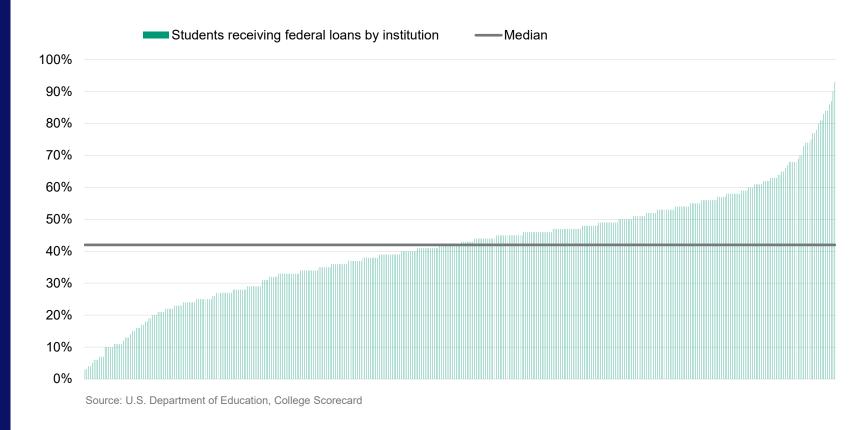


## Exposure to disruption in student financial aid

- Students highly reliant on federal government financial aid and loans
- Median for federal loans is over 40%



#### Federal financial aid could face administrative disruption or changes with cuts at DOE



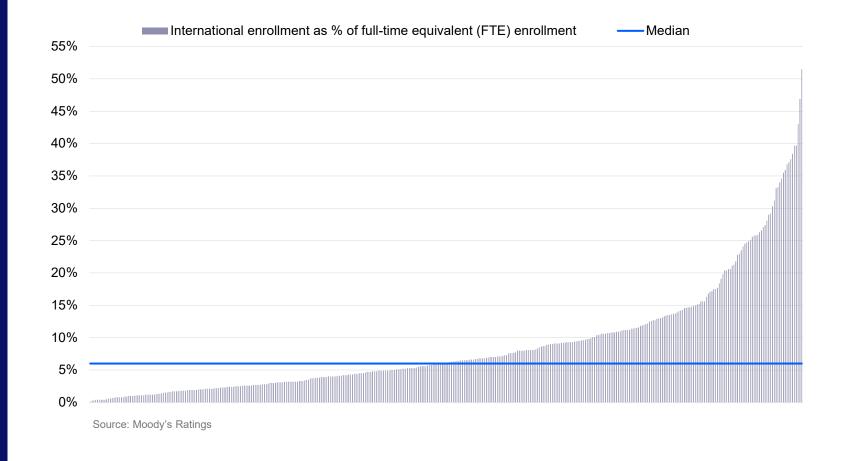


## Exposure to declines in international enrollment

- US universities exposure to international students is relatively low with median just over 5%
- But over 10% of rated universe has greater than 20% exposure and graduate schools in STEM have more overseas students
- Ability to attract greater domestic students is critical; selectivity counts



#### Evolving government policy stance holds the potential to impact the influx of international students





# Enhanced risk management takes many forms

- Federal policy changes and market turmoil lead to heightened uncertainty
- Many institutions are focusing on risk management
- Universities build cushions to face negative consequences



Shoring up liquidity through expansion of commercial paper programs, lines of credit, or taxable bonds



Temporary hiring freezes in research departments and other operations



Enhanced risk management planning with leadership/board focus on monitoring federal announcements



Identifying specific budgetary measures in advance for various scenarios



Acceleration of borrowing for capital purposes in advance of potential changes to tax exempt financing

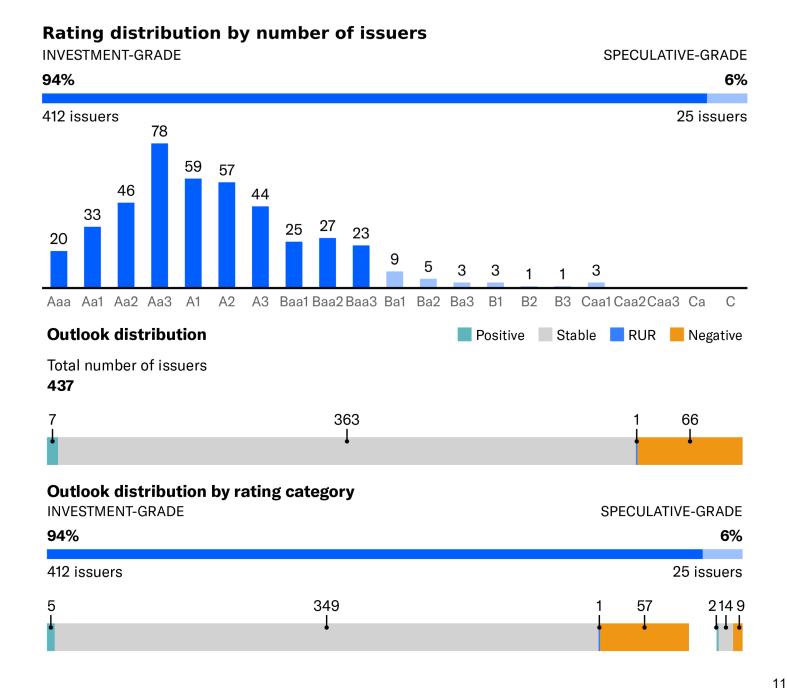


Increasing contingencies for capital projects underway that rely on steel, aluminum or other material imports



#### Higher education ratings remain sound

- Higher education remains highly rated
- As of April 3, 2025, 82% of rated colleges and universities were A or above
- 15% of our rated universe has negative outlooks but that will likely rise

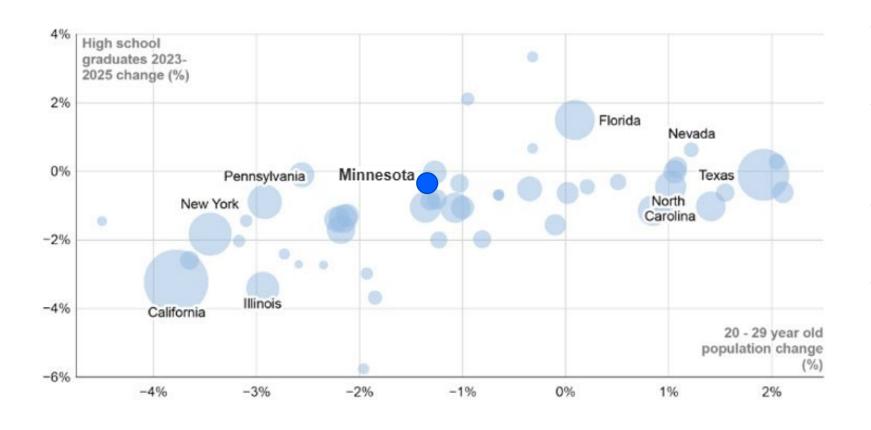






#### Shifting demographics contribute to enrollment pressures

#### Challenges emerge with schools vying for a shrinking pool of prospective students



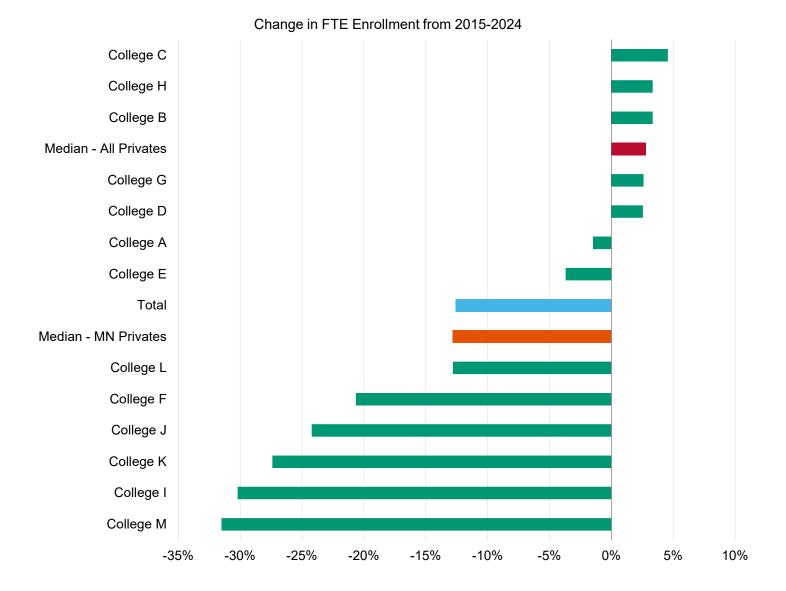
- → "Demographic cliff" will primarily impact <u>smaller, less selective</u> <u>private schools</u>
- → Competition is heightened by large public universities with strong state funding, allowing them to offer lower cost tuition
- → Strategies to combat enrollment loss carry significant financial and execution risks
- → Institutions with heavy reliance on tuition and auxiliary revenue are most heavily impacted

**RATINGS** 

# Minnesota private universities face enrollment challenges

- Demographics and competition reflected in declining enrollments
- Ten-year trends show median decline just over 12%

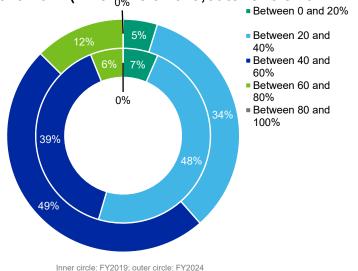




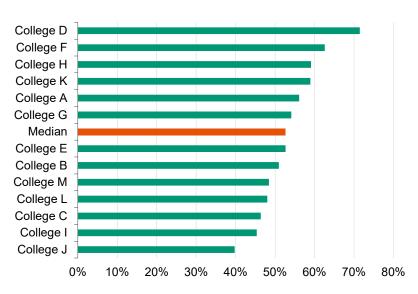
# Tuition discount rates rise

- Discount rates continue to rise with nearly half of schools between 40% and 60% nationwide
- Wide range of discount rates for Minnesota privates, also rising
- Coupled with enrollment declines increased discounting further depresses income

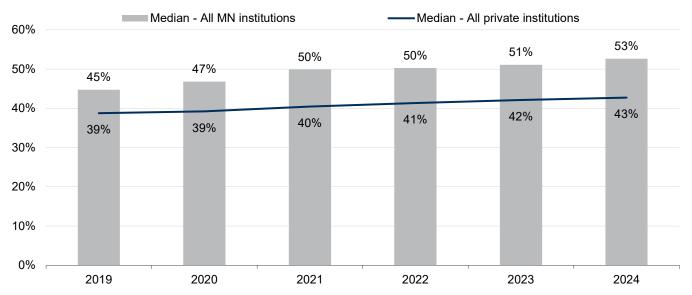
#### Nation-wide rise in tuition discount rates 2019-2024 (inner circle 2019; outer circle 2024



#### MN privates: Diversity of tuition discounting among



#### MN privates vs. privates nation-wide: 5-year trend in tuition discount rates





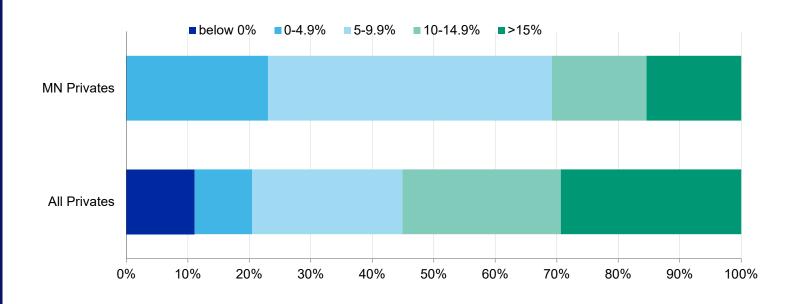
Source: Moody's Ratings

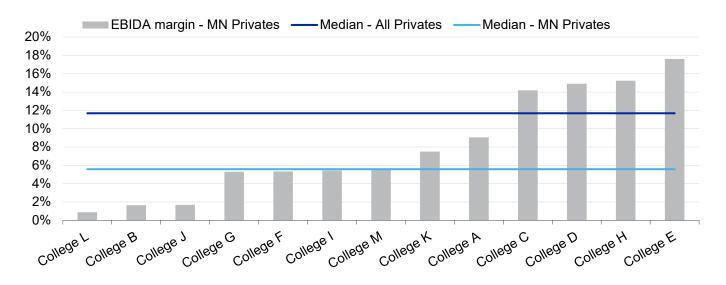
# EBIDA margins will be challenged by rising expenses

- Expense pressures remain challenge to EBIDA margins
- Margins are weaker for MN schools than peers









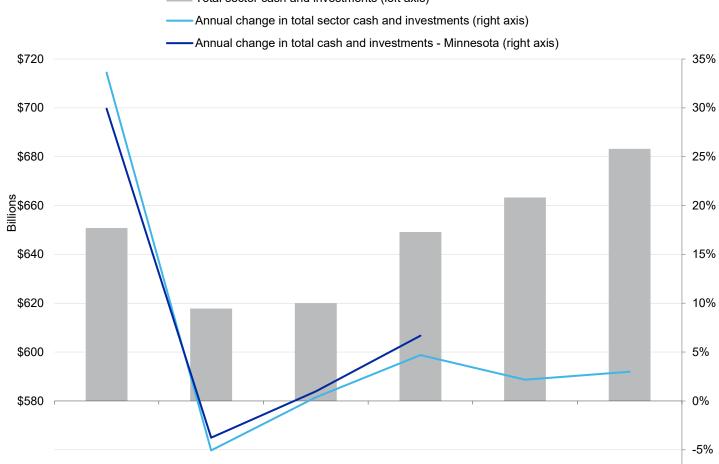
#### Growth in financial reserves provides buffer to challenges

- Generally strong balance sheets help to cushion weak operating performance, though this is not a long-term solution
- Potential risks could stem from volatile investment performance



#### Total sector cash and investments (left axis) \$720

universities nationally



Minnesota privates grow cash and investments in line with private



-10%

2026 Proj

2021

2022

2023

2024

2025 Proj

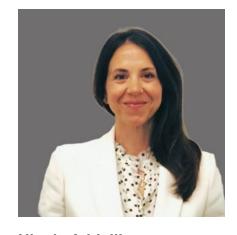


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# Thank you

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